Session 2

S.H.I.N.E. Hospitality Coaching

- Shine Hospitality Experience. (What, Why, How).
- II. S.H.I.N.E
 - A. Smile, Host (Not serve), I am Not Rude, Names (Yours & Theirs), Execute as Designed.
- III. B.L.A.S.T.
 - A. Believe the Customer, Lesion (No interruptions), Apologize (Paraphrase), Solve (Make It Right), Thank (Show Appreciation for the opportunity to handle the issue ourselves.)
- IV. Insure Accuracy (3 Cs)
 - A. Clarify (Back to basic order Taking), Confirm (Did you have the order with?), Complete (Present, Anything else?, Thank & Farewell)
- V. Brand Fan, Food Fan, People Person, McDonald's Personality.
- VI. Voice Survey.
 - A. Where / How to get & use reports.
- VII. Feel Good Language (How we Say it)
 - A. LY's, Flip the Negative, 3 F's (Feel Felt Found)
- VIII. Congratulations!
- IX. Home Work

hello!

Welcome to SHINE
Hospitality
Experience

Coaching Session



By the end of this coaching session, you should...

What?



Know what SHINE HOSPITALITY Experience is.

Why?



Understand the importance Of SHINE HOSPITALITY Know why it matters.

How?



Be clear on the vital role you play in delivering a fantastic SHINE HOSPITALITY EXPERIENCE to our customers.

What?

Is SHINEHOSPITALITY EXPERIENCE?



SHINE



HOSPITALITY EXPERIENCE incorporates every touchpoint customers have with our brand. From seeing and engaging with our teams of crew and managers who work to PROMOTE our incredible brand. To the physical and digital PLACES customers experience the brand in the restaurant, (Mobile Order, Curbside, McDelivery, Drive-Thru etc.) And of course, when they eat & drink our delicious GOLD STANDARD **PRODUCTS.** Whenever they encounter **SHINE HOSPITALITY** done right by our WELL-TRAINED PEOPLE. Our CUSTOMERS FEEL welcomed, hosted, and valued by our entire restaurant! SHINE EXPERIENCE is about **EVERYTHING** that we Do



HOSPITALITY EXPERIENCE incorporates every part of our BUSINESS...



Promoting
Our Amazing
Brand.



Providing a place/platform to experience the Brand.



Preparing & presenting the most delicious product.



Positively engaging with people.

SHINE is at the heart of every interaction a customer has with our brand.

Why?

It is important to make sure our customers receive an excellent SHINE HOSPITALITY experience, Every visit, every day, from every member of the team.





At GBS, we are focused on delivering a great experience to our customers.



It's how we stand out from the competition.



It makes it more likely more customers will visit us more often.



It's really good for business and helps to drive sales.

Our McDonald's global brand vision, what we all should strive to achieve every day is to...



How?

do you play a part in delivering a fantastic SHINE HOSPITALITY Experience?



Your role is absolutely vital in making sure our customers receive a fantastic SHINE HOSPITALITY EXPERIENCE.

You make delicious feel-good moments easy for everyone every time you work a shift.

You represent the Mc Donald 's brand through how you look, what you say and what you do.

You have a direct impact on whether customers come back and see us again.



Our S.H.I.N.E Customer Commitment is the way we can all make sure we are constantly delivering a fantastic SHINE HOSPITALITY EXPERIENCE to our customers every day.

The S.H.I.N.E Customer Commitment was designed to meet the needs and wants of our customers.

Input from crew, restaurant managers, supervisors, directors, and our franchise owners all helped to develop our customer commitment.

SoHoloNoE CUSTOMER COMMITMENT pledge.



S·H·I·N·E· customer commitment

S.H.I.N.E

customer commitment

Smile, when on stage!

Host, not serve.

I am not rude.

Names, greet each customer using your name.

Execute service, as designed.

STEP ONE: SMILE!

S.H.I.N.E Customer Commitment

"Long after people forget what they've eaten they will remember how we made them feel."

Smile, when you are on stage, when greeting each customer!

Why?

The first 10 seconds of a customer's visit are vital and set the tone for the rest of their experience.

How?

We clean & tidy the restaurant.

We look our best.

We smile.

We say hello first.



STEP ONE: SMILE!

SHINE customer commitment

"Long after people forget what they've eaten they will remember how we made them feel."

What?

Smile, as you

acknowledge everyone.

People feel valued when they are seen.

How?

We smile & say hello.
We never pass by (2m rule)
We say hi to the kids,



STEP TWO: HOST, NOT SERVE!

SHINE customer commitment

"Long after people forget what they've eaten they will remember how we made them feel."

What?

Host, not serve.

Why?

People may be going through moments of joy or hardship. Genuinely welcome, everyone! Prepare for their visit!

How?

We pay attention and get to know our customers.

We focus on the details to make them feel valued.

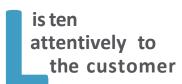
We don't underestimate the impact we have We help customers with any issues (L.A.S.T)



Do steps 1, 2, & 3 for great customer recovery



elieve the customer
No questions asked



pologise while demonstrating understanding

olve the problem.
Offer a solution

nank the custome for the feedback

STEP ONE: SMILE!

STEP TWO: HOST, NOT SERVE!

STEP THREE: I AM NOT RUDE



STEP TWO: HOST, NOT SERVE!

SHINE customer commitment

"Long after people forget what they've eaten they will remember how we made them feel."

What?

Host, by showing you

care about the food

Why?

Our delicious food and drink is the primary reason customers come to us.

How?

We check the order (Clarify & Confirm).

We invite "to try" & make suggestions.

We prepare with care.

We present with pride.

If it's not right, we don't serve it.

We "Just say Yes!"



Clarify, Confirm, Complete

There are specific behaviors and tasks that you will learn when you complete your station training - we call this Clarify, Confirm, Complete.

This ensures our customers get the right order, with everything they ordered.



So, we don't have to





Getting the order wrong sends a message to customers that we don't care about them.

When it's wrong it doesn't matter who made the mistake, the order taker, the assembler, the kitchen crew or even the customer.

Every customer wants what they ordered and, in an environment where there are so many distractions, we have to be a little more patient to check that we have it right at each step of the process.

STEP TWO: HOST, NOT SERVE!

"Long after people forget what they've eaten they will remember how we made them feel."

What?

Host, by assisting before being asked.

Why?

People feel valued and understood if we establish their needs and share helpful information.

How?

We open doors.

We ask how we can help.

We tell customers about the My Rewards App.
We tell customers what's new, special, and different.



STEP FOUR: NAME

SHINE customer commitment

"Long after people forget what they've eaten they will remember how we made them feel."

What?

Name, use your name when greeting customers.

Our actions and words have a <u>big</u> impact on whether the customer comes back to see us again.

How?

"Hi! My name is..."

We show our appreciation.

We say, "Thank you, ____."

(Call customer by name too!)

We invite feedback, they know us!



How else can you make sure you deliver a fantastic S.H.I.N.E hospitality experience?





Are you a...

Brand Fan

You are a vital brand Touchpoint? A visual and audio representation of our brand purpose, personality and values.

Find 3 McDonalds facts that make you proud / excited.

|Food Fanatic

Our Food & Drink is the leading reason customers visit.

Are you passionate about our product and take pride in its creation, promotion, and presentation.

Try something new from the menu and describe it's delicious taste.

| People Person

Our brand is a people brand.

We have 100,000 people who make an impact on someone 560m times a year.

How many ways can you say Hello or Goodbye to a customer?

Do you know what our McDonald's personality is?



VOICE CUSTOMER SURVEY

We ask our customers to tell us about their experience through the Voice customer feedback website. We listen to what they say, find the things that are making them feel good or not and take action to improve.

Make sure you invite customers to tell us about their experience so we can work to make it a GREATSH.I.N.E. EXPERIENCE.

@DT (Present)

Use the receipt.
As you hand over the last product Say...

We'd love to hear feedback on your experience today – here's a VOICE survey with the details. Thank you so much.

@DT (Parked Car)

Use the lanyard as you hand over the last product Say...

We'd love to hear your feedback. Simply go to the VOICE site on your receipt, it will take you straight to a short survey.
Thank you so much!

Do you have your CREW SHARE HOW TO GET TO VOICE CUSTOMER SURVEY?

Smile

Host, not serve

I, am not rude

Make Actions Control of the Control

Name, use to greet.

Execute, as designed.





Most of the positive feedback we receive from customers is about... YOU! Customers tend to give us great feedback when they've had a good interaction with a crew person.



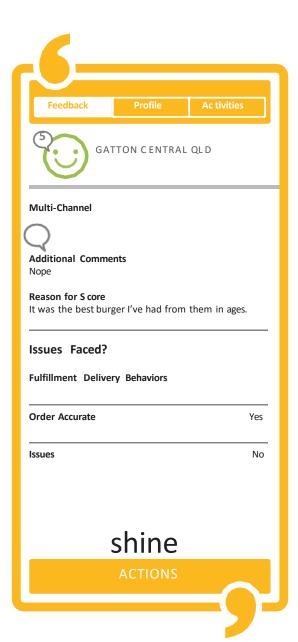
Let's create some more GREAT SMILES like these!

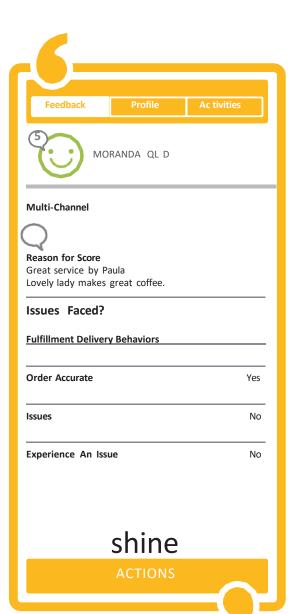
Voice Customer Comments are a great way to recognize outstanding crew! Encourage them to show how they love what they do! Reward them by giving \$5 for every customer complement each week.

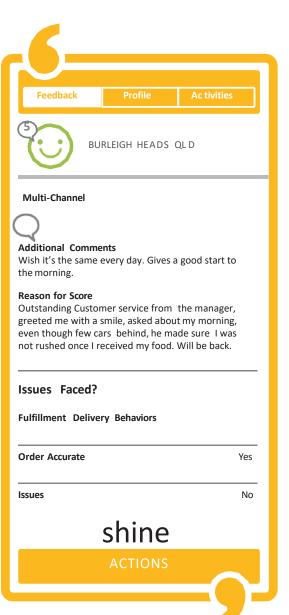
See how many compliments you can receive. And "Feel Good"!

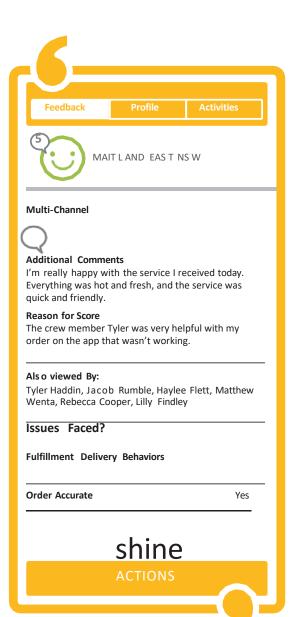
Try it out! Use the following cards to practice SHINE HOSPITALITY

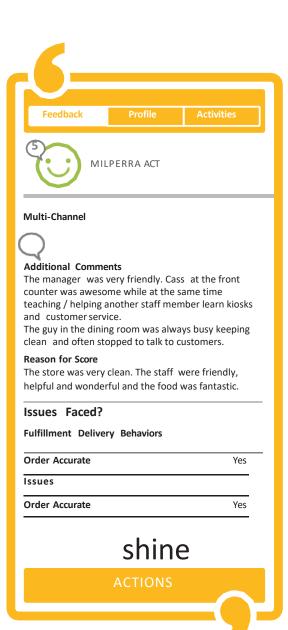














How?

Can the words you use make you feel more confident, credible and have an even more positive impact on customers?



There are some easy tips and tricks you can try to make it more likely that you will be more successful when helping customers.

The words you say not only have a big impact on customers but also on your own mindset.

It's important that you be you so you should practice and find what works best for you as an individual.





S.H.I.N.E "Feel Good" language

What we say

'LY' Words

Flip the negative

The 3 F's

How we say it

Confidently, Knowledgeably
Genuinely, Sincerely, Respectfully
Warmly, Kindly, Cheerfully
Energetically, Enthusiastically,
Politely, Courteously, Graciously
Timely, Clearly, Carefully
Intently, Positively, Proudly
Thoughtfully, Sincerely, Considerately
Mindfully, Compassionately, Appropriately

S.H.I.N.E "Feel Good" language.

'LY' Words

Flip the negative

3 F's





"Feel Good" Language

'LY' Words

"Surprisingly, if you start a sentence with a word ending in LY, then what follows is regarded as the truth".

It's more confident, credible and adds "weight" to what you say.



"Feel Good" Language

'LY' Words

I'll definitely make sure that it gets sorted...
I absolutely can / will

I can / will certainly help you...

That is exactly right...

I completely agree with you...

I will quickly run through this with you...

You certainly are...

It would definitely be ideal / a good idea if...

I highly recommend...



Flip the negative

Positive mindset for crew & positive impact on the customer. Use more positive words and eliminate negative words from our vocabulary.

Sometimes we use negative words even when our intention is to say something positive.

If we flip the language we use to be more positive we will generally get better outcomes in whatever we are doing.





Flip the negative

Sorry for the wait

> Thank you for your patience

No problem.

> My pleasure / Happy to help / Certainly Don't forget.

> Please remember.

You won't be able to / You Can't

> When you <__> you'll be able to / If we__

I don't know

> I'll find out right away.

You shouldn't be seeing that error

> That's definitely an unusual error, let's get that sorted right away.



Flip the negative

The <shake / sundae machine > is broken.

> The <machine> is being cleaned.
May I offer you an alternative?

I can't

> I'm going to take care of this.

The roduct> isn't ready, pull forward and
I'll bring it out when it's ready.

The <frozen coke machine> isn't working.

> Our frozen coke machine is undergoing daily maintenance. May I offer you an alternative?





Flip the negative

What are you waiting on?

> What are we making for you today?

We don't have any coduct/ We've run out of

> The roduct has been so popular today.
May I offer you an alternative?

Cheese Burger Plain! (The product being the first thing said to the customer)

> Hi there, here's your

Sorry, those are the only Happy Meal Toys we have

> These are our current Happy Meal toys.
We update them regularly and you're welcome to bring yours back to swap!



Flip the negative

We don't do that anymore.

You're waiting 3 minutes on McChicken patties for your order.

> We're cooking fresh McChicken patties for your order. They should be ready in approximately <time>. I'll bring your order over to you when it's ready.



The 3 F's

Useful when dealing with issues in the restaurant. Demonstrates empathy to the customer, that you understand where they're coming from. Puts you and them against the problem.



The 3 F's

I completely understand how you FEEL.

A couple of other people have FELT the same.

However, what they've FOUND is ...



More useful language when dealing with issues.

- · Yes, that would certainly frustrate me too.
- · What I would do in this situation is ...
- · How do you feel about...?
- · I know when other customers have been in this situation,
- · what we did to successfully help them was...
- · What would be the best scenario for you?
- · Absolutely, I can certainly fix that for you.
- · I really appreciate you bringing this to our attention.
- · Definitely, you are making perfect sense.
- · I can assure you that this will absolutely happen.
- · We / I will help you to get this issue e resolved.



More useful language when dealing with issues.

- · That's totally fine, I understand.
- · To clarify and so I can help you efficiently, the problem is...
- · What I can do for you is ...
- ·That does sound frustrating, let me see what I can do to help.
- · I would feel the same, we will sort this out.
- · I appreciate how difficult it can be to____.
- · We are / I am really keen to resolve this.
- · May I ask what happened / for some more details
- · Can I pass some feedback?
- · How can I make this right for you?

Time for you to share a story...

Think about the most recent customer issue you had to deal with in the restaurant.

What did you say (try to remember as specifically as possible), what did the customer say? Work through the entire issue. Discuss with your crew coach.

Now, go back and use the 'LY' words, Flip the Negative and / or 3 F's and see how you could change the scenario into a more positive one for you and the customer.



S.H.I.N.E "Feel Good"language

'LY'Words

Flip the negative

3 F's

I'∥ **definitely...**

I absolutely agree...

I can **certainly...**

That is **exactly** right...

I **completely** agree ...

I'll quickly /immediately...

Sorry for the wait

> Thank you for your patience.

No problem

> My pleasure

Don't forget.

> Please remember.

You won't be able to

> When you___ / you'll be able to

I completely understand

how you FEEL.

Some other people have

FELT the same way.

However, what

we've FOUND is

that...

Genuinely, Kindly, Confidently

Try it @The DT



Learn to do S.H.I.N.E Hospitality



Now, watch the "Creating Feel Good Moments "video in FRED and role play the service greeting procedure.

Think about the S.H.I.N.E Customer Commitment and "Feel Good" Language" and have a go at the Drive Thru yourself with some customers.

Try it out at the different stations, with the usual procedure and some of the common DT scenarios.

Ask your crew coach for feedback on how you did and talk about what felt most comfortable for you and seemed to have the best impact on the customer.

It will definitely take some practice, so stick with it!

S.H.I.N.E hospitality experience

Make Delicious Feel-Good Moments Easy for Everyone









PLAC E / PLAT FORM



PRODUCT



PEOPLE

S H I N E



customer commitment

S·H·I·N·E feel good language.





The DT



McDelivery



McCafe



The Dining Room



The Kitchen

Congratulations!

You've completed your

SHINE HOSPITALITY EXPERIENCE

coaching session for today.

Continue to practice what you've learnt, ask for feedback from your coach, have fun and Feel Good!





- 1. Pass Drive Through Area Leader Verification.
- 2. Pass Service Area Leader Verification.
- 3. Practice Table Touches.
- 4. Practice Using LY, Flip the negative, the 3 F's.
- 5. Practice Printing & Sharing Voice Comments.
- 6. Practice using the Customer Recovery Process.
- 7. Coach Accuracy (3 C's) Procedures.



Drive-Thru Area Leader Verification Form

Dilve-illia Alea Leadei	Vermoatioi		Passed: Y/N
Coach:	Date:	Time [,]	Total:

Purpose

- 1. To determine if the area leader can lead the area successfully.
- 2. To assess the area leader on what is working well and what would work even better by:
 - Setting performance expectations
 - Reinforcing standards of operations

Name:

· Applying basic people practices

Targets

Determine 2-3 targets to measure, and set the goals for the shift:

Target:	Goal: Actual:		

Plan for the shift	Y/N
Communicates with previous/current Shift Leader about successes and opportunities	
2. Completes Drive-thrutravel path and DT Pre-Shift Checklist	
3. Sets and communicates targets and expectations	
4. Restaurant safeguards are in place in the Drive-thru and being used properly (masks, gloves, protective panels, PED paddles, safety+ signage, etc.)	
5. Positions according to DSPT and Pull Forward Runner Identified	
6. Communicates secondary duties and promotional information	
7. Ensures equipment is functioning properly and being used • Headset batteries charged	

Contactless payment - PED paddles in use

Coin changer

Feedback:

Scanner & printer

Step 1. The Coach and Area Leader

- Review the document to understand the behaviors of a successful area leader. Critical behaviors are highlighted.
- Set and record area targets.

Step 2. The Coach

- Observes pre-shift, leading the area, and post-shifttasks.
- Complete points assessment for all three sections. Each question is worth one point.

Step 3. The Coach and Area Leader

- Determine the result by totaling the points scored across all 3 sections.
- Discuss the shift and summarize what the area leader did well, and what they could do better next time.
- Review the results with the area leader to identify needs for performance improvement.
- Develop an action plan.

Leading the Area	Y/N		
8. Positioned to focus attention on entire Drive-thru area			
9. Observes and provides feedback to ensure correct procedures: • Pull forward/Roll forward(Why/Wait/Where) • Back to Basics Order Taking • Split functions • Contactless operations (including PED paddle) • MOP			
10. Identifies, prioritizes, and solves problems/ blockages effectively (uses DT timer where applicable)			
Maintains positioning according to DSPT, repositions to meet customer demand, and ensures social distancing positioning			
12. Maintains shift cleanliness/sanitation inside and outside			
13. Model and coach to elevated hospitality behaviors to ensure customer satisfaction throughout the shift			
14. Follows customer recovery process when necessary			
15. Monitors and communicates progress toward targets throughout shift			
16. Prioritizes to eliminate any potential risk to customer or crew safety			
17. Follows security and food safety procedures			

	Post shift Analysis	Y/N
	18. Compares results to targets and identifies strengths and opportunities	
	19. Determines plan to address opportunities and blockages	
Ī	20. Discusses successes and opportunities with Shift Leader and seeksfeedback	
	21. Provides appreciative and/or constructive feedback to the Drive-thru Team	
	22. Resolves or communicates outstanding issues before leaving shift	

Total Critical:	out of 12	Total Answered Yes:
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Verified:

- Area lead must have scored 18 or more AND
- Area lead has 100% of the critical behaviors
- → Coach recognizes area leader for successfully completing the verification

More Steps Required to be Verified:

- Area lead scores between 16-17 points AND
- Area lead has **100%** of the **critical** behaviors
- → Area lead can work with their coach to correct remaining behaviors and sign off when complete

Schedule Another Verification:

- Area lead scores between 0-15 points OR
- Area lead misses 1 or more critical behaviors
- → Area leader to review feedback from verification and practice demonstrating missed behaviors

Coach Signature:	
_	
Learner Signature:	

Name:		rant Service A			Time:	Passed: Total:	Y / N	
Purpose		Instructions						
 To determine if the Area Leader can lea To assess the Area Leader on what is we would work even better by: Setting performance expectations Reinforcing standards of operations Applying basic people practices Targets	orking well and what	successful Area Leader. Crit Set and record area targets Step 2. The Coach Observes pre-shift, leading	derstand the behaviors of a tical behaviors are highlighted. the area, and post-shifttasks. nt for all three sections. Each		and what they could do better in Review the results with the Are performance improvement.	g the points scored across ze what the Area Leader d next time.	lid well,	
Determine 2-3 targets to measure, and set	the goals for the shift:	Leading the Area		Y/N	Post shift Analysis		Y/N	
Target: Goal:	Actual:	10. Monitors/Communicates pro	ogresstowardtargets		25. Communicates with Shift Leade	erand seeksfeedback		
	-	11. Observes and provides feed correct procedures, including a			26. Compares results to targets			
		12. Identifies, prioritizes, and sol	ves problems effectively		27. Resolves or communicates is			
		13. Creates Feel Good Moments	with guests and employees		28. Gives feedback and recognition and Dining area team	on to Service		
Plan for the shift	Y/N	14. Ensures the GESSL is maint sanitation and engaging withg			Total Critical: out of 12	Total Answered Ye	6.	
1. Communicates with the Shift Leader		15. Follows customer recovery	process when necessary		Total officiousout of 12	Total Allowords To	*	
about problems/issues		16. Table touch backs (after foo	dhas been delivered)		Verified:			
2. Completestravel path and Pre-Shift Checklist		17. Maintains positioning accord			 Area Leader must have scored 23 or more AND Area Leader has 100% of the critical behaviors Coach recognizes Area Leader for successfully completing 			
3. Sets and communicates targets		meet customer demand, maint positioning	tains social distancing					
 Restaurant safeguards are in place at the being used properly (masks, gloves, prote signage, etc.) 		18. Prioritizes to eliminate any p crew safety	ootential risk to customer or	П.	the verification			
5. Positions according to DSPT, maintains	social distancing	19. Positioned to focus attentio	non entire Service and		More Steps Required to be Vo	erified:		
positioning positioning		dining area 20. Gives appreciative feedback	kandrecognition		 Area Leader scores between 20-22 points AND Area Leader has 100% of the critical behaviors 			
6. Communicates secondary duties and promotional information		21. MOP executedeffectively			Area Leader has 100% of the critical behaviors Area Leader can work with their coach to correct remaining behaviors and sign off when complete			
7. Ensures Guest Experience Safety and Sanitation Leader is in position		22. Maintains shift cleanliness/s	sanitation	Η,				
8. Ability to demonstrate procedure for proc	ductoutage	23. Responds to danger zones a	accordingly to ensure a		Schedule Another Verification			
9. Ability to demonstrate how to troubleshoot all EOTF equipment 9. Ability to demonstrate how to troubleshoot all EOTF		positive customerexperience 24. McDelivery executed accord	ding to standard		 Area Leader scores between 0-19 points OR Area Leader misses 1 or more critical behaviors Area Leader to review feedback from verification and practice demonstrating missed behaviors 			
Feedback:		· ·				a solid violo		
					Coach Signature:			
					Learner Signature:			