- I. Evaluations
 - A. Over All Score 75%
 - i. Manager 80%
 - a) Staffing Levels 64%
 - ii. Service
 - a) DT FC Equipment 8%
 - · headsets, Kiosks
 - iii. Quality
- 83%

70%

- a) VCM
- 28%
- Trays & Levels Correct, Holding Times adhered to.
- iv. Cleanliness

64%

- a) Entry Ways
 - Sidewalks
- 28%, Door Glass 32%

II. STTNL

- A. Congrats to New Alumni
 - i. Mitchell
 - a) Brina Wilcoxaon, Holly Fleetwood
 - ii. North Vernon
 - a) Katelyn Mathews, Mia Clark, Russle Waltman
 - iii. Tipton
 - a) Becca Maly, Hope Thigpen
- B. Next Round of Class
 - i. Scheduled to Start Mon, Oct. 10th
 - a) If the new books arrive on schedule
- III. Journey to Shift Leadership...
 - A. Coaching your new SMT to success.
 - i. Step 1 Orientation (1-2 hours)
 - a) eID, Crew Training Cert, SRIW, SMT's Goals, FRED login
 - b) Shift Leader Road-map, Name/Avatar, Shift Leader Introduction
 - c) Shift Leader toolkit.
 - ii. Step 2 Focus on Foundations (4 Weeks)
 - a) Insure FRED Navigation(Open/Close, Campus & FRED Tabs, mark Done)
 - b) Review Time Frames(How much this well pile up if they don't get on it.)
 - c) Set expectation for Notes, prompt completion ("Coach into the Position")
 - d) Schedule STTNL Classes
 - e) Followup & Give Credit in FRED.
 - iii. Step 3 Shift into Overdrive (7-8Hrs)
 - a) Schedule a shift to Coach your new SMT While they Manage the Shift.
 - If you haven't already.

IV.GBS Site

- A. Roll Call (https://gbsrestaurants.com/Training/RollCall.php)
 - i. Class Code (i0hXRJI)
- B. People Resources Page
 - i. Shift Leadership Foundations List
 - a) Shift Leadership Introduction
 - b) Campus Quick links
 - ii. The Journey to Shift Leadership DL Link
- C. Equipment
 - i. File Ticket
 - ii. Check Ticket
 - a) Filters
 - iii. Update/Close Ticket

GBS 3rd Quarter Peak Hour Evaluation Scores

Gener	al ST	NL						Yes	No		
1.Pre-shift checklist complete					68%		Т	10			
2. Staff	2. Staffing levels appropriate for volume						64%		Т	10	
3. Crew	positi	oned	to meet c	ustomer	dem	nan	ds	68%		T	10
4. Seco	nd side	ope	en (when ne	eeded)				100%			10
5. Proa	ctively	Mar	ages Dang	er Zones	;			92%			10
6. Stock	king 24	/2 (S	IP)6. Stock	ng 24/2	(SIP))		100%		T	5
7. Man	ager se	ts ta	irgets, ever	yone kn	ows	tar	gets	76%		T	5
8. Targe	et resu	lts a	re tracked,	and Con	nmui	nic	ated	64%		T	5
9. Man	ager m	anag	ging from th	ne Obse i	rvati	on	Zone	72%		T	10
10.Cars	roll fo	rwar	d immedia	tely if or	rder	isn	't ready	68%		T	5
11. Har	ıd wasl	ning	is taking pla	асе				72%		Τ	5
12. Foo	d Safe	ty Da	ily Checklis	t Compl	ete			100%		Τ	10
13. Shif	t Mana	ager	Food Safet	y Certifie	ed			96%			5
						100					
Drive-	Thru Ca	ar Co	unt	Fron	nt Co	unt	er GC	Sand	wich (Coui	nt
Targe	t	Ac	tual	Target			Actual	Targe	t	Ac	tual
		44%	ó			76	%	44%			
OEPE								KVS			
SHINE	Presen	t	Cash	DT O	Γ1		DT OT2	FC	GEL		
Great											
Smile											
Thank											
АРР											

Service	Yes	No	Pts
1. Results vs. target:	44%		
Front Counter GCs +/-	76%		10
Drive-Thru Car Count +/- Sandwich Count +/-	44%		15 10
2. Six steps at front counter, seven at DT	4%		5
3. Order accurately filled; condiments, napkins receipt, etc.	80%		5
a. Great Smiles, courteous, helpful,	88%		10
b. Smile friendly, eye contact c. Thank, invite back.	96%		10 10
5. Management Appearance- proper uniform, complete with name tag, clean/well groomed	92%		5
6. Crew Appearance- proper uniform, complete with name tag, clean/well groomed	88%		5
7. DT & Counter Equipment- operating and positioned properly, enough headsets, etc	8%		5
8. Order taker suggestive sells when appropriate	100%		5
9. Travel paths completed.	52%		5
Service - Total	70%		100

Quality	Yes	No	Pts
^{1.} Product tested: Hot, Fresh Entr:	100% 92%		10
Neat appearance?	92%		10
Properly prepared ,			10
Good taste?			
2. Fries/Hash brown- Hot, fresh, good flavor, salted properly, & golden color	84%		10
3. Beverages- Properly filled, proper temperature, good flavor, properly made	96%		5
4. Desserts- Properly prepared, good flavor and texture, holding time expectable	88%		5
5. Buns/Muffins/Bagels – toasted properly	88%		5
6. Production Manager - with 11 or more crew, a dedicated production manager has been shown to help expedite production and service. With fewer than 11 crew, it is helpful to have someone assigned production responsibilities.	88%		10
7. Charts/E-Production in place, & up to date.	56%		5
Trays & Levels correct.	28%		5
Holding times adhered to.	28%		5
8. Raw product/buns:			
Within code dates .	56%		5
Secondary shelf lives marked.	68%		5
Prep table times marked/monitored.	72%		5
Tempered product properly marked.	92%		5
Quality - Total	83%		100
Cleanliness	Ves	No	Dtc

Cleanliness	Yes	No	Pts
 Guest Conveniences- self serve area -clean, and supplies stocked, high chairs clean. 	72%		15
2. Lobby/Dining Room-floors, chairs, tables, lobby trays properly cleaned.	68%		15
3. Restrooms- Clean, odor free, supplies available, hand dryer working.	72%		15
4. Windows/Doors- All windows/mullions clean (including DT windows).	32%		10
5. Outside Lighting - all bulbs working, clean & in good repair.	100%		5
6. Playplace/ Patio- seating, trashcans, floor, play unit, clean & well maintained.	72%		5
7. Trash Cans/Sidewalks- Clean and in good repair Emptied as needed.	28%		5
8. Signage/Flags- In good repair, clean and properly displayed, DT menu board and speaker/ COD clean and in good condition	68%		5
9. Landscape/Parking Lot- Parking lot free of litter, landscaping well maintained	60%		5
10. Kitchen- floors, walls, stainless, equipment clean, not cluttered and in good repair	64%		10
11. Front Counter/DT- floors, walls, stainless equipment clean, not cluttered and in good repair	68%		10
Cleanliness - Total	64%		100



Congrats to the Newest STTNL Alumni!

Brina wilcoxon, and Holly Fleetwood Mitchell

Katelyn Mathews, Mia Clark, and Russel Waltman

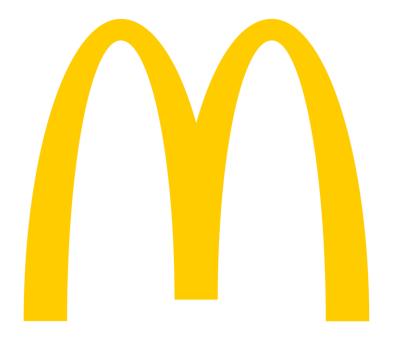
North Vernon

Becca Maly, and Hope Thigpen
Tipton



Next Round of Shift to the Next level Classes Starting Mon, Oct. 10th

Hoping the New Books well arrive on schedule.



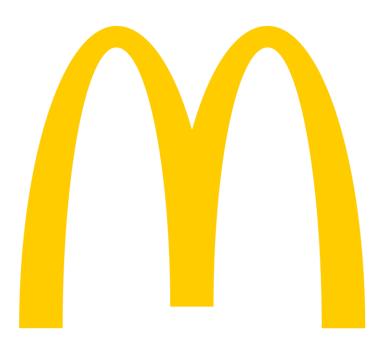
THE JOURNEY TO SHIFT LEADERSHIP





Click Here

Once you select the "New Shift Leader Introduction" icon, you are entering the "Shift Leader toolkit"



THE JOURNEY TO SHIFT LEADERSHIP

SHIFT LEADER:_	
COACH.	

Owner/operators may choose to use information from these materials that will be helpful to them in operating their own McDonald's restaurant(s). The following document was designed to be used in conjunction with the "Shift Leadership Training Roadmap" in FRED. If you work for an owner/operator organization please check with your owner/operator, or the person designated by your owner/operator to determine whether and which of these materials apply to your organization. The following are recommendations only, and may be modified based on your organization and needs of your learner.

Table of Contents:

Shift Leader Orientation	1
Focus on Foundations	3
Shift into Overdrive	5
Leadership Transitions	6
Verification	8
Appendix	9

It's time to start your new shift leader on their journey to becoming "certified" to lead shifts! This document is a step-by-step guide for coach's to developing new shift leaders.

Step 1: Shift Leader Orientation *Estimated Time: (1-2 hours)*

- ☐ Ensure Shift Leader has correct EID and login credentials to FRED.
- ☐ Review and be knowledgeable of crew training program and roadmap in FRED.
- Ensure that the Shift Leader has completed the modules within the "Safe and Respectful Workplace" collection in FRED.
- ☐ Ensure Shift Leader has completed or has a plan to complete ServSafe Certification.
- Briefly discuss the role of a shift leader in your organization and have the shift leader share their goals. Supplemental questions:

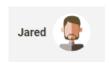
What would you like to accomplish on your shifts?

What will be the first thing you would like to do as a leader?

What will be your impact as a shift leader?

What will you do to lead the team?

- □ Log into FRED together **under the Shift Leader's EID** and access the Shift Leader Training roadmap.
- ☐ If it's their first time in roadmap, have them enter their name and select an avatar.



Review the "Splash Intro" and Shift Leader Introduction together.





Click Here

Once you select the "New Shift Leader Introduction" icon, you are entering the "Shift Leader toolkit"

Navigate through the sections in the "Shift Leader Toolkit" together, which provides a high-level overview of what the Shift Leader can expect on their development journey.

Estimated Time: (15 minutes)



Sections included in the toolkit: Foundations, Shift into Overdrive, Leadership Transitions, McDonald's Culture, Expectations, Show up as a Leader, Delegating, and Archways.

Now that you have completed the Shift Leader Introduction, it's time to get the new Shift Leader started on completing their foundations section!

Step 2: Focus on Foundations Estimated Time: (4 weeks)

Before letting the Shift Leader jump right in, we recommend you...

	Ensure the lead	er understands	basic FRED	navigation
\Box		or arradistariat	Dasio i NED	navigatio

- ☐ How to Login
- ☐ Where to find the Shift Leader Roadmap
- ☐ How to access the foundations modules
- ☐ How to properly open/close e-learnings that link to CAMPUS throughout the modules
- Review the required e-learnings and time frame for completing. (See list below)

Required Pre Requisites	Estimated Time
Welcome to Shift Leadership	15 min
Stepping Up to Leadership	10 min
Delighting Guests on Your Shift	25 min
Leading Operations During Shift	10 min
Leading Operations Post-Shift	20 min
Leading Operations Pre-Shift	20 min
Engaging Crew on Your Shift	20 min
Using Emotional Intelligence	10 min
Maximizing Team Strengths	15 min
Coaching for Success	20 min
Delegating	20 min
Inclusive Shift Leadership	10 min
Safety and Security on Shifts	15 min
Food Safety for Shifts	15 min
Making Effective Decisions	15 min

Set expecations for note taking throughout e-learnings using the Practice & Grow sections:

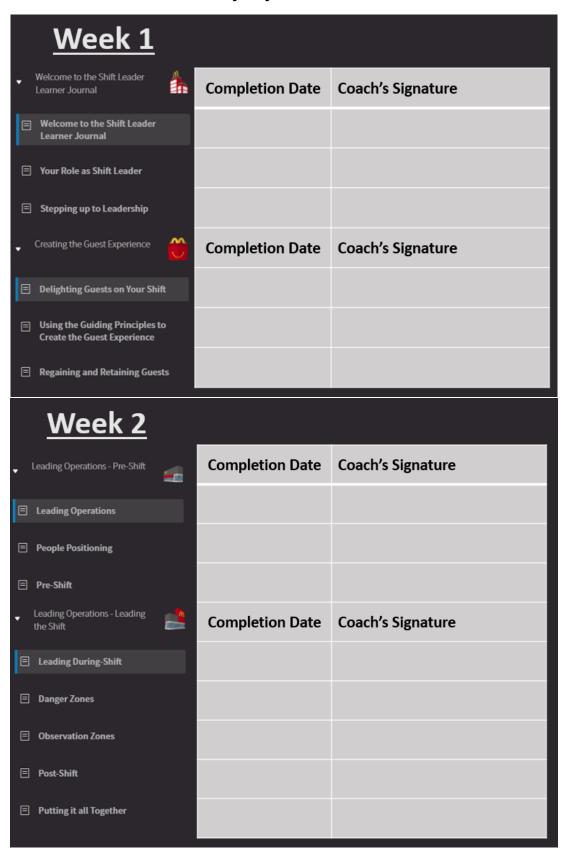


□ Provide any further instructions/requirements that are specific to your organization.

The Shift Leader should now be fully prepared to complete the foundations modules. Make sure to track their progress by using the "Shift Leadership Learner Progress" report from CAMPUS. In addition, we recommend having a touchpoint meeting with your leader at least once per week to discuss what they are learning, and provide the opportunity to ask questions.

Next Meeting Date/Time:	

The following timeline is a recommendation for completing the Foundations modules from the "Shift Leadership Training Roadmap" in FRED. Please be aware that the time frame for completing these modules may vary based on the learner.



<u>Week 3</u>		
↓ Leading Feel Good Shifts ↓	Completion Date	Coach's Signature
Engaging Crew on Your Shift		
☐ Getting to Know your Crew		
■ Build Trust and Respect		
∃ Having a Leadership Mindset		
Concerns about Transitioning to Leadership		



After the learner has successfully completed the foundations modules, have a meeting with them and complete the following:

Check that all modules are marked complete in the tra	ske	r.
---	-----	----

Ask the learner to share their note sections from the Shift Leadership Training Roadmap.

Discuss what they learned from completeing the modules, and answer any questions.

Step 3: Shift into Overdrive(SIO)

Estimated Time: (7-8 hours in restaurant)

This material is designed to provide you the information that needs to be covered for Shift into Overdrive. How this information is covered at your restaurant may vary. The materials can flex to your circumstances.

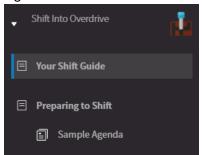
It is now time for the Shift Leader to practice and apply what they have learned with Shift into Overdrive! The goal is to spend a full day shoulder-to-shoulder with your new shift leader, showing them how to run a successful shift. Your role as the Coach is to guide the shift leader through Shift Management using all the tools, processes and procedures needed on every shift. The day will consist of shoulder-to-shoulder walk-throughs and coached practices of the Pre-Shift, During Shift, and Post-Shift processes along with completing all the steps in each phase.

You will need to use the toggle tool at the top of the roadmap to switch between "Coach" view and "Learner" view throughout the SIO section.



Before the shift:

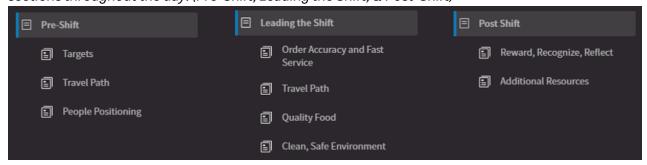
□ Both the coach and the shift leader should review the "Preparing to Shift" section, including the "Sample Agenda" on the Shift Leadership Training Roadmap in FRED.



□ Schedule the Shift into Overdrive session:

Shift into Overdrive Date/Time: Completion Date:

During the Shift: Use the Shift Leadership Training Roadmap in FRED to navigate through the following SIO sections throughout the day: (Pre-Shift, Leading the Shift, & Post-Shift)



Appendix

Shift Leader Performance Verification Tool							
Restaurant Name:	Store #:	Date:	Time/Daypart:				
Shift Leader Name:	Co	mpleted by:					
Operations Score:Quality Score:	Service Score: Cleanliness Score:		Verified: Y / N				

Purpose

- 1. To determine if the shift leader can lead the shift successfully.
- 2. To assess the shift leader to establish what is working well and what would work even better by:
- Setting performance expectations
 Reinforcing standards of operations
- Reinforcing effective people practices

Instructions

Step 1. The Coach and Participant

- Review the document to understand the behaviors of a successful shift leader.
- · Set and record shift targets.

Step 2. The Coach

- · Observes pre-shift, managing the area, and post-shift tasks.
- Complete points assessment for all four sections.

Step 3. The Coach

Determine the result by totaling the points for each section.

Step 4. The Coach & Participant

- Use the "Shift Leader Key Success Factors" page of this tool to discuss what the participant did well, and what they may need more practice with.
- Develop an action plan

Drive-Thru Targets				Dine in Targets				Additional Targets			
Cars	Actual	DT OEPE	Actual	Guests	Actual	Time	Actual		Actual		Actual

Operations Critical behaviors				Y	N		Com	ments	
		Pre	-Shift						
Food Safety daily checklist complete									
Communicates with previous Shift Leader									
Pre-shift checklist complete and actions prioritized									
Any items from the pre-shift checklist that could not are communicated	t be fixed during th	e shift (broken o	equipment etc.)						
Restaurant is stocked for 24/2									
Crew positioned correctly per the DSPT- Second Side Assigned, Beverage Specialist if warranted		iplit, Park , Pull	Runner						
Secondary responsibilities assigned and communica	ted								
Production Leader in place and effective									
Targets set and communicated									
Conducts Shift Huddle with the team									
		Duri	ing Shift						
Maintains Food Safety procedures and a safe and se	cure environment								
Leads from the observation zone (not in position)									
Hand washing is taking place a minimum every hour									
Coaches crew using positive and developmental fee	dback								
Travel paths completed every 15/30 mins and are ef	fective								
Targets are updated and communicated throughout	t the shift								
Appropriately reacts to and removes danger zones -	works through/co	mmunicates wi	th area leaders						
Management and Crew Appearance - proper unifor	ms, name tags, clea	an/well groome	d						
		Po	ost Shift						
Communicates results to the team									
Communicates with the incoming manager - sets th	em up for success								
Reviews schedule for the next shift - sets up DSPT									
Reflects on what went well and what can be improve	ed								
Operations - Need 18 out of 22 to pass						Total			

Quality Standards	Υ	N	Comments
Results vs targets: KVS targets			
Sandwich/Entrée – Hot, fresh, neat appearance, good taste, properly prepared			
Fries/Hash brown - Hot, fresh, good flavor, salted properly, & golden color – oil meets standards			
Beverages - Properly filled, proper temperature, good flavor, properly made. Bev stickers used			
Desserts - Properly prepared, good flavor and texture, holding time acceptable			
Grill slips are positioned correctly for accuracy			
Cabinet Charts - in place, up to date, and followed. Holding times adhered to			
All products within primary shelf life			
Secondary shelf lives marked / monitored			
Prep table times marked/monitored			
Tempered product properly marked / monitored			
Waste cans in place and counted			
Procedures observed and coached in the production area			
Quality - Need 10 out of 13 to pass			Total

Service Standards	Υ	N	Comments
Results vs. targets: In Store GCs +/-			
Results vs. targets: Drive-Thru Car Count +/-			
DT service times - Restaurant targets			
In Store Service times - Restaurant targets			
Employees interact with customers in a polite, friendly and effective manner. Crew look for opportunities to create feel good moments			
Orders accurately and properly assembled including condiments, napkins, straws etc.			
McDelivery orders are properly assembled, packaged, double checked for accuracy, and handed off Guest Recovery Process in place, understood and followed using LAST.			
Use back to basics order taking, Ask-Ask-Tell and proper pull forward procedures			
Crew are attentive to the guest: table touch backs, assisting guests, greetings and farewells			
Cars - pull forward happening – 10 second rule			
Service - Need 9 out of 11 to pass			Total

Cleanliness Standards	Υ	N	Comments
Guest Conveniences - high chairs clean, music on			
Self Service beverage bar area clean and stocked			
Dining Room - floors, chairs, tables clean			
Klosks and table locators clean			
Playplace / Patio-seating – trashcans, floor, play unit, clean & well maintained, etc.			
Restrooms - Clean, odor free, supplies stocked, hand dryer working			
Windows/Doors - All windows/mullions clean, Entrance doors and DT windows			
Outside Trash Cans/Sidewalks - Clean - not full			
DT Menu Board and DT lane clean - Promotions properly displayed, and DT window areas clean			
Landscape/Parking Lot - Parking lot free of litter, landscaping well maintained			
Kitchen - floors, walls, stainless, equipment clean, not cluttered			
Front Counter/DT - floors, walls, stainless equipment clean, not cluttered			
Fry station and Shake machine area cleaned			
Office / Crew Room/ Stock Room neat, clean and organized			
Cleanliness - Need 12 out of 14 to pass			Total

Discuss Shift Leader's Role and the Key Success Factors.

Highlight 1-2 success factors you observed the Shift Leader successfully demonstrated, and 1-2 that appear to be the most important opportunities.

Use them to coach the Shift Leader: What is a strength that they can leverage? What is an opportunity to improve?

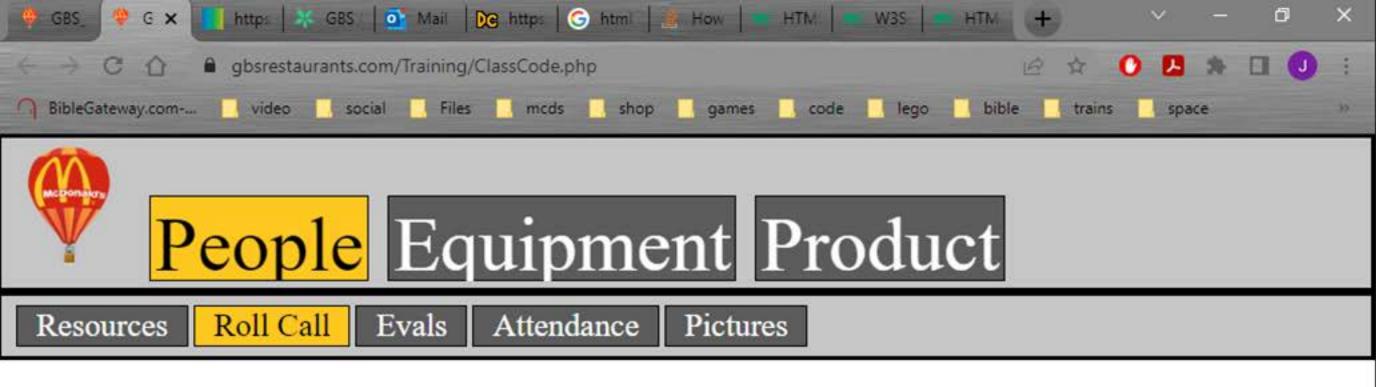
Discuss why all the factors are critical to the success of their shift.

Shift Leader Key Success Factors

Pre-Shift	Service Standards	During Shift Grill Standards	Cleanliness Standards	Post-Shift
24 hours in Advance	Adjust Positioning as conditions change	Maintain & Complete Food Safety Procedures	Quality Products being served	Communicate Target Results / Recognition
Understand & use positioning guide (DSPT recommended)	Coaching team using positive & development feedback	Hospitality Standards/Smiles/Tone of Voice/Eye Contact	McDelivery Standards	Reflect on What Went Well
Knows and Sets Targets and Expectations	Travel Paths every 15/30 Minutes	Product Prep & Pull Thaw Complete	DT Pull Forward Procedures followed / Park Runner & GEL in place	Communicate Necessary Information to Management Team
Executes Pre-shift Checklist	Monitors & communicates progress towards targets	All Products within Code Dates	Role Models Hospitality and interacts with the guests	Transition Shift to Next Manager
Prioritizes Tasks and Assignments or training plan	Identify & Eliminate Danger Zones	HOTG Standards in Place	Dining Room/Beverage Station/Restrooms Clean and Stocked	Prepare Next Shift Positioning
Assist in Shift Management Transition	Customer Recovery steps are utilized as appropriate	UHC Cabinet Levels Correct	Exterior Clean	Continuous Improvement Mindset

Very Good Understanding:	More Practice:
1)	1)
2)	2)
3)	3)

Congratulations! You have passed your Floor Verification.	Shift Leader Signature Restaurant Leader Signature Coach Signature	
Floor Verification not passed. Return Date:	Shift Leader Signature Restaurant Leader Signature Coach Signature	 Date:



To Sign in for todays Class Please Go to: gbsrestaurants.com > People > Roll Call The Code for This Class is:

i9hXRJI



Building a Legacy for your Restaurants through RMHC.

Columbus Feild Office **People And Training**

Shift Leadership Foundations McdCampus Learning Links.

PeopleDM Meeting 09-14-2022

Planning Meeting 09-28-2022

CODE Training

Get Class Code.

McdCampus Learning Links

Shift Leader Introduction (15Min)

Welcome to Shift Leadership (5 min)

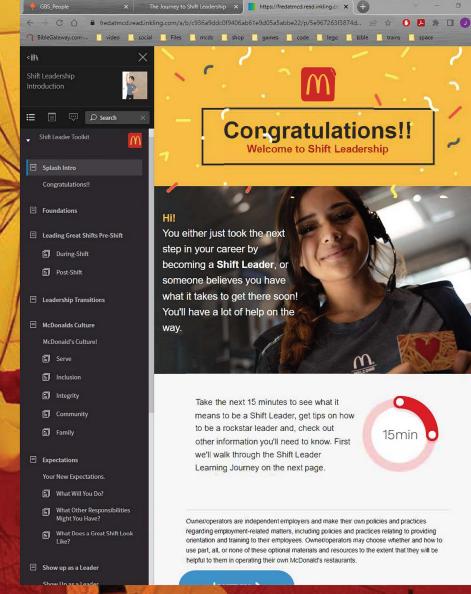
> Stepping Up to Shift Leadership $(10 \min)$

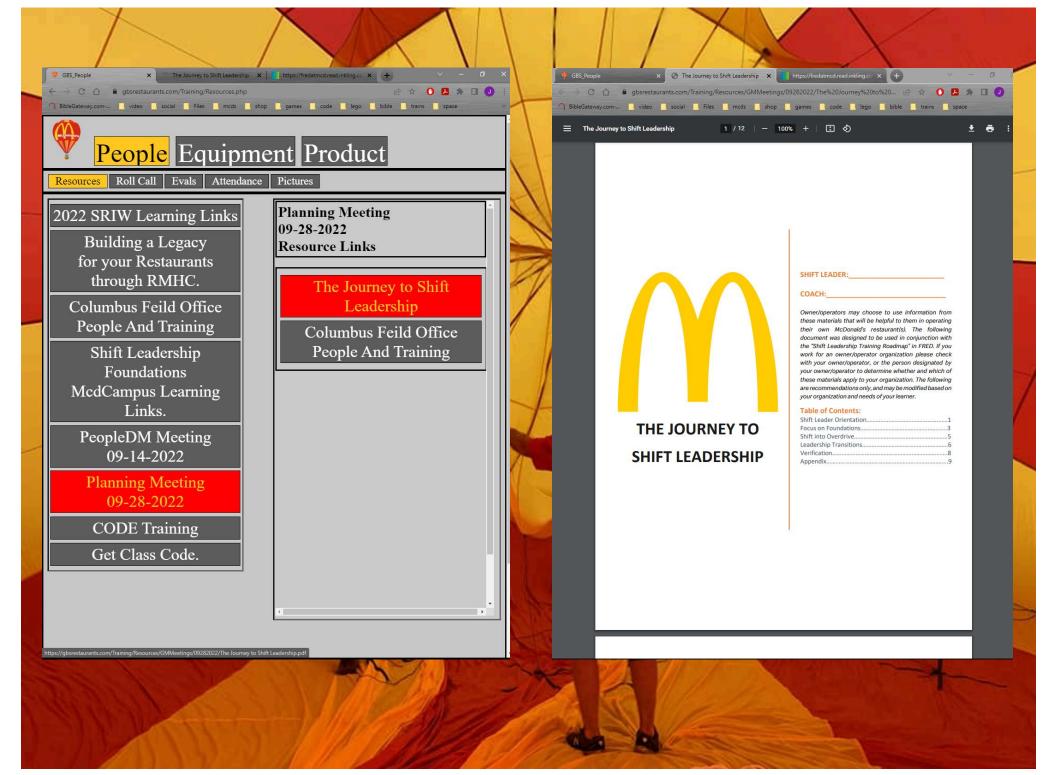
Creating Feel-Good Moments (20 min)

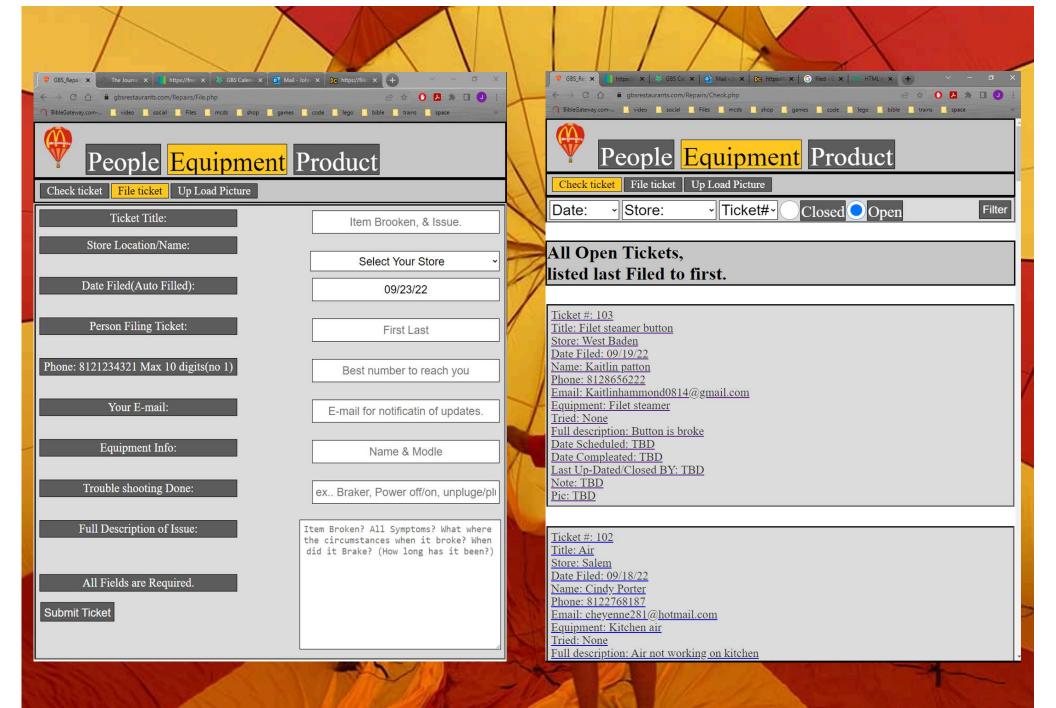
Leading Operations Pre-Shift $(20 \min)$

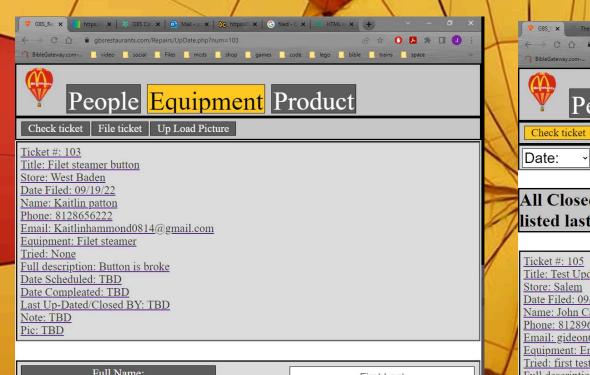
Leading Operations During Shift $(10 \min)$

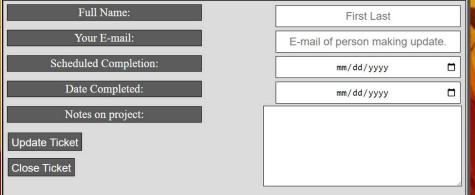
Leading Operations Post-













Ticket #: 104
Title: ticket up date test
Store: Salem
Date Filed: 09/21/22

Name: J C

Phone: 1231231234

Email: gideon66@hotmail.com Equipment: UpDate.php